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Subject: COVID-19 Update- January 7, 2021

Dear Baptist Health Family,

Happy New Year. While the challenges of the pandemic have rolled over into 2021, we kicked off this new year with hope and an all-in commitment to doing everything we can to overcome COVID-19. Last year, we faced a number of new challenges and we learned many lessons. We know what we have to do to continue providing safe, compassionate and high-quality care to our community. We are doing more purposeful work than ever, taking care of all of our patients while managing another surge in COVID-19 cases, and also adding a second mission to vaccinate as many people as possible against COVID-19.

As of today, there are 481 individuals throughout our facilities who are COVID-19 positive or suspected to be positive. That's an increase of 17% over last week, and 21% from two weeks ago. The numbers have continued to climb through the holidays, a trend that is being seen across the country. The rate of transmission in Florida is above 1, meaning that each person infected with the virus is transmitting it to more than one person.

With cases rising across Florida, and the confirmation of a new strain of the virus that is more transmissible, the expansion of our vaccination program could not be more critical to our mission. The State has called on hospitals to lead the vaccination effort, and we are working tirelessly internally and with our community partners as a united front to expand access to the vaccine by adding more points of distribution and shifts as quickly as possible. As of today, we have administered approximately 10,000 COVID-19 vaccines, and we have been able to increase the number we give each day.

In very exciting news, we will be launching an online appointment scheduling system tomorrow for the community, broadening our ability to vaccinate those who qualify for the vaccine based on the State's criteria. Tomorrow, 12,000 appointments will be available for the community. Appointments may begin to be made tomorrow for time slots beginning on Monday by visiting our website. Note, the registration link is not available right now but will be available tomorrow. We are very encouraged to be able to begin to vaccinate our eligible community members on a larger scale, and we will continue to expand our capacity in the coming weeks as supply allows.

Our first priority is to continue the administration of vaccines, including the mandatory second dose, to our frontline workers. Simultaneously, with the goal of vaccinating as many people as possible who meet the criteria for vaccination as quickly as possible, we are already scheduling

vaccine appointments for some of our most vulnerable patient populations, such as patients with cancer at Miami Cancer Institute and Lynn Cancer Institute; our community physicians; frontline or eligible staff at medical practices in our community; and employees who are 65 years old or above, or who have conditions that put them at high risk for COVID-19 illness, as defined by the CDC. We also expanded our reach to the community this week by expanding our vaccine efforts to include one individual who meets the criteria for vaccination and lives in the same household as our employees and medical staff members. PLEASE NOTE: Employees who would like to receive the vaccine and meet the criteria of those currently being vaccinated, or if one person from your household meets criteria, please notify your leader to help schedule your vaccine appointment. Please know, frontline personnel will be prioritized.

We currently have vaccination sites at the Hilton Miami Dadeland on the campus of Baptist Hospital, Boca Raton Regional Hospital, Bethesda Hospital East and Homestead Hospital, and will add Mariners Hospital next week. Additionally, we are working with several municipalities and organizations, including some of our local universities across all four counties, to stand up large-scale vaccination sites soon.

I can't thank you enough for your ongoing collaboration as we continue to balance the very complex tasks of being on the front lines of this pandemic for so long with the tremendous responsibility to provide the COVID-19 vaccine to as many people as possible in record time. All of this requires all hands on deck to accomplish our goals. I am so grateful to all of you for your role in helping each other, keeping your focus on our mission, celebrating our victories along the way, and getting through this together.

Bo Boulenger

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